# **Investment Principles**

David Siemer Siemer Ventures K.E.Y. PLATFORM 2014 April 23 - 24, 2014 Conrad Seoul, Korea

#### Introduction



#### **David Siemer**





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#### **Global Investment Fund Results**

- Track Record of Effective Fund Management
  - Most active venture firm in Southern California <sup>(1)</sup>
  - SV Fund 1, vintage 2003, 45 portfolio companies
    - 47% realized IRR 26 exits
    - 4.1x return including unrealized investments
    - Top 1% of all funds of same vintage
  - SV Fund 2, vintage 2011, 80 portfolio companies
    - 40% realized IRR 11 exits
    - Average hold period of just 14 months still early in investment cycle
  - WaveMaker Labs, vintage 2012, 12 portfolio companies
- Broad deal access demonstrated by 200+ co-investors and 120 investment companies, 20% of investments in Asia
- Ability to leverage global, C-level relationships across media and software
  - Unique relationships and platform provide additional value to portfolio investments
- Proven capability to identify winning platforms at early stage
  - Portfolio companies have raised more than \$750M in follow-on investments
- Cross-border support for start-ups from incubation to exit

1. Per PWC Research and SoCalTech.com



### **Investment Approach Background**

- Challenges to traditional VC approach:
  - Return of each fund disproportionally reliant on one or two "home run" deals to cover other deals that lose money or have modest returns
  - Home run deals huge industry shaping ideas need huge amounts of capital to succeed
  - Consistent access to the best deals (Airbnb, Uber, Twitter) tends to fall to a small list of top tier VC's
  - This leads to insights like those found in the Kaufman Report no reason to invest in any funds outside the 10-20 leaders
- Specific challenges at time of inception for Siemer Ventures:
  - Small fund size can't finance world changing technologies
  - Little premier deal access lack consistent admission to best deals
- Our strengths:
  - Unusually strong global relationships with buyers and investors due to banking division
  - Located in high growth tech markets outside the Valley





### **Siemer Ventures Investment Approach**

- Siemer Ventures Philosophy
  - Ignore 'Home-Run' style deals those that need tens of millions in investment to reach any meaningful exit
  - Ignore companies without meaningful revenue/traction at time of investment
  - Seek prospects that have the ability to reach profitability with a single investment round of \$5M or less
  - Seek opportunities in niche markets that solve specific problems and create valuable enterprises with typical valuations of \$30 to \$100 million
- Result
  - 75% of investments generate positive returns (1.5X or higher)
  - Pursuit of revenue generating companies mitigates downside risk very few 'zeros'
  - Investments typically at favorable valuations because they are outside standard VC parameters (small addressable market, boring sector, limited upside)
  - Takes advantage of fact that 97%+ of all VC-backed companies exit for less than \$100 million
  - Still have managed to participate in two \$1B+ EV investments





#### **Venture Capital Investment Stages**

	Seed Stage	Early Stage Series A and B	Later Stage Series B, C and D	Pre-IPO, Private Equity, Buyout
Investment Round Size:	\$100k - \$1mm	\$1 - \$25mm	\$10 - \$50mm	> \$40mm
Potential Sources of Capital:	<ul> <li>Grants</li> <li>Family &amp; Friends</li> <li>Angels</li> </ul>	<ul> <li>Super Angels</li> <li>Venture Capital</li> </ul>	<ul><li>Venture Capital</li><li>Growth Equity</li></ul>	<ul> <li>Specialist Late-Stage VC's</li> <li>Corporate VC's</li> <li>Hedge Funds</li> </ul>
	WaveMaker Labs \$100 - \$500k \$500k - \$2mm		Early stage investments typically provide the potential for the largest exit multiples and IRRs	
			Siemer Ventures invests between \$100K and \$1M (Avg. \$250K - \$750K) during Pre-A and A rounds in companies at various revenue stages	





### WaveMaker Labs Overview

- Targeting 40 portfolio companies
- WaveMaker houses and incubates teams at an early stage
- Singapore NRF (National Research Foundation) entity matches investments ~ 6x1 and subsidizes 85% of cost structure
- Received approval in March 2012
- Model and Investment parameters: \$470.0K (USD) per investment
  - \$72K from WML and ~\$400K from NRF program
- Headquartered in Singapore but with the ability to leverage low cost development teams from other countries/regions
- Have completed 12 investments since receiving approval





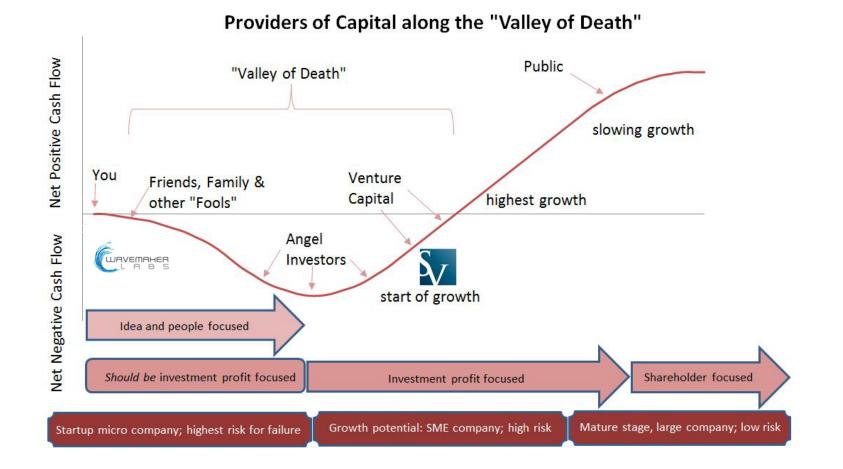
### Bridging The "Valley of Death"







#### **Cash Flow and Company Stages of Growth**

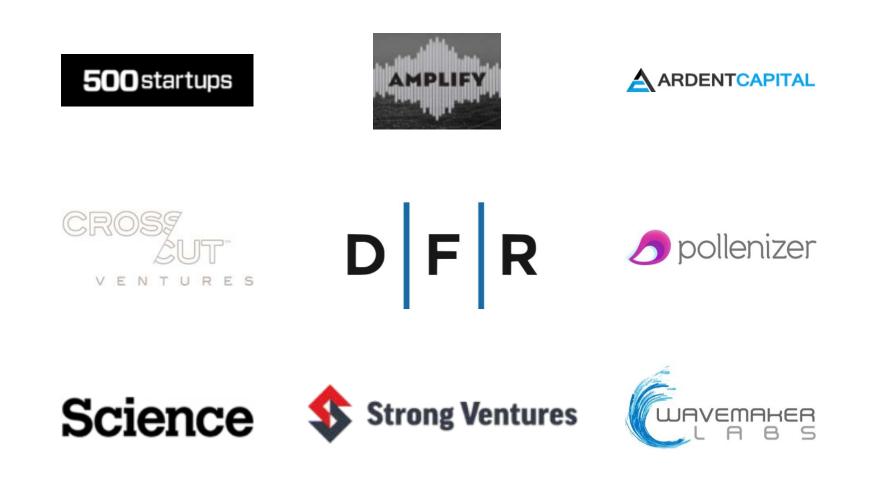


**SIEMER** VENTURES



#### **Siemer Ventures Strategic Investments**

Siemer Ventures has invested in leading global venture capital funds, incubators and accelerators, including its own incubator in conjunction with the Singapore NRF, WaveMaker Labs







#### **Unique Global Start-up Network**







#### **Siemer Ventures Portfolio**



#### Siemer Ventures and the DFJ Network

 Siemer Ventures has been given approval-in-principle to join the Draper Fisher Jurvetson (DFJ) Network, a venture capital collective of 14 funds across different countries with over \$7B in AUM since 1985 and over 500 companies in its portfolio including:

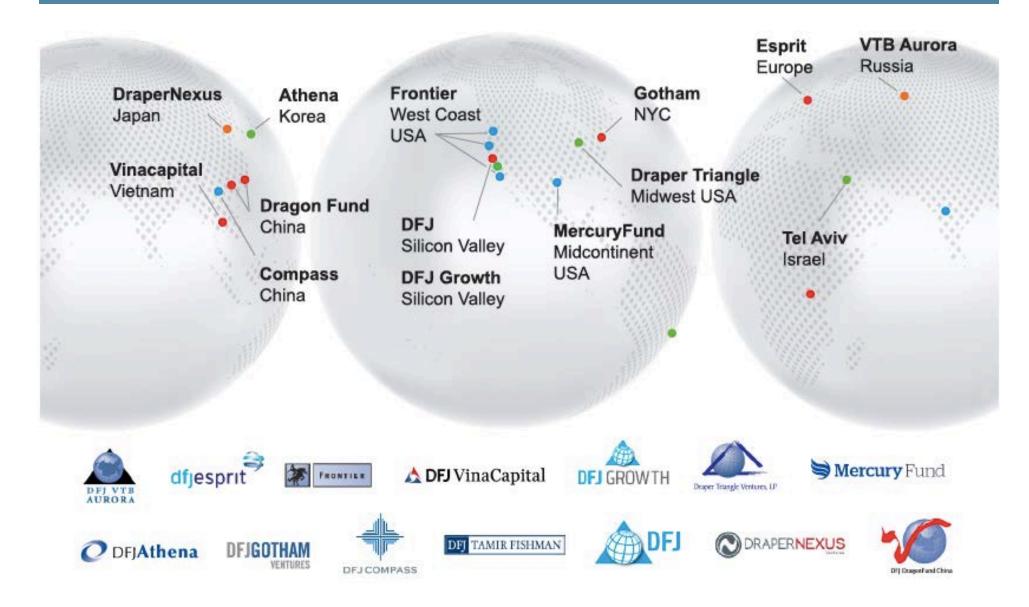


 Siemer Ventures would be the network representative to cover Singapore/SEA. This will help elevate the region's status in the global technology start-up ecosystem.





#### A Truly Global Network





#### **Selected Previous Co-Investors**



## **Strategic Investment Banking Relationship**

Siemer Ventures leverages its relationship with Siemer & Associates for value add investing

- Value Add Investing
  - Create business development opportunities, recruit best executives and make key introductions
- Extensive Network
  - Close working relationship with VCs, angel investors, industry executives and strategic buyers
  - Visibility from Siemer Silicon Beach Summit (SSBS) and other outreach programs resulted in global brand recognition
  - Access to participate in the best deals
- World Class Infrastructure & Resources
  - Full resources of Siemer & Associates including databases, research, systems and infrastructure
  - Team of experienced Analysts and Associates
- Risk Mitigation
  - Evaluate opportunities based on a top down approach by pre-vetting with likely acquirers





#### **Networking & Social Capital**

- Connecting a broad global network of investment and business professionals via:
  - Offer exclusive CEO dinners around the globe (Los Angeles, Singapore, London, San Francisco)
  - WaveMaker Labs Demo Day
  - Conference receptions (Adtech, CES, SXSW)
  - Hosted global summit (Siemer Silicon Beach Summit)
- Benefits include:
  - Provides deep insight on global, and regional trends in business, investment, and technology
  - Opens access to partnerships and opportunities for portfolio companies
  - Accessibility to business experts in multiple industries







#### **Siemer Silicon Beach Summit**

#### We host our annual Siemer Silicon Beach Summit at Shutters on the Beach in Santa Monica

- Invitation-only summit for over 600 leading global technology and media CEOs, C-level executives and Venture Capitalists
- Siemer Silicon Beach Summit Highlights:
  - Interactive roundtable discussions covering various verticals including software, early-stage VCs, and traditional vs. digital media
  - Panels with leading strategic buyers
  - Presenting companies
  - WaveMaker Awards ceremony honoring emerging thought leaders, CEOs and companies
  - \$160K award to the startup best demonstrating the potential to achieve rapid scale and success



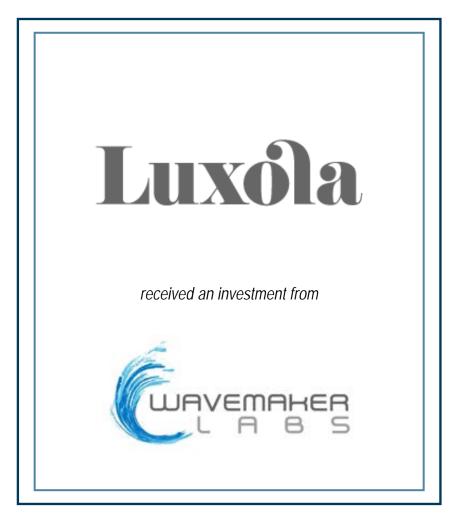
#### **Past Panelist Companies**





### Luxola / WaveMaker Labs Case Study

#### Luxola Raised a \$739K Round in August 2012



- Luxola is the leading online destination for luxury cosmetics and skin care in the APAC region, and features prominent International brands like Maybelline, SK-II and Sleek Makeup
- The Company is based in Singapore and markets its products in Singapore, Malaysia, Indonesia, The Philippines, Hong Kong, UAE, Brunei and Thailand
- Luxola received an initial round of financing in August 2012 as WaveMaker Lab's first fund investment
- The Company was generating approximately \$15K in monthly revenue at the time of investment
- Customer demand validated business model despite relying on weak website technology
- WaveMaker Labs invested \$470K through the NRF program in Singapore, with another \$300K coming from other investors
- Post-investment, WaveMaker Labs incubated the company and helped bring in a strong technology and logistics team
- 6 months later, in April 2013, Luxola achieved \$100K in monthly revenue and closed a \$2.0M round led by GREE Ventures
- In March 2014, the Company raised another \$10.0M round led by TransCosmos and GREE Ventures





### **Phunware / Siemer Ventures Case Study**

#### Phunware Raised a \$1.2M Round in June 2011



#### received an investment from



- Phunware is a mobile app development platform, allowing brands to engage and monetize users
- Siemer Ventures invested early as part of a \$1.2M round in June 2011
- Phunware was generating \$40K in monthly revenue at the time of investment - first technology module was built and was receiving strong market reception
- Seed round enabled Phunware to reach \$150K in monthly revenue and continue developing products
- Siemer Ventures invested in the next round of \$2.5M, enabling Phunware to reach \$300K in monthly revenue and achieve high margins
- To fuel growth, Phunware desired to make 1-2 small acquisitions. S&A introduced GoTV - Phunware raised \$6.0M and spent \$5.0M to acquire GoTV
- After integration of GoTV, Phunware became profitable at a rate of \$1.0M in monthly revenues
- Later, S&A would introduce TapIt!, a mobile ad DSP Phunware could integrate into its platform. Acquired in Dec 2012, TapIt! lifted Phunware to a profitable \$22.0M annual run rate
- Phunware just completed an additional \$30.0M raise







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